JAMES J. HOFFMAN, Ph.D.

Department of Marketing, Management, and Supply Chain Woody L. Hunt College of Business University of Texas at El Paso 806-928-1364 (Cell) jjhoffman@utep.edu

PROFESSIONAL INTERESTS

Teaching Interests: Entrepreneurship, Business Strategy, Family Business, and Operations Management.

General Research Interests: Entrepreneurship, Business Strategy, Family Business, Operations Management, Value Creation and Assessment, and Health Organization Management.

Program Development: Directed Entrepreneurship Program at New Mexico State University; Spearheaded Development of Entrepreneurship Minor at New Mexico State University; Developed and Directed the Distance MBA program at New Mexico State University; Developed and Directed the Executive Style MBA programs at Texas Tech University.

EDUCATION

Ph.D. in Business Administration, May 1988, University of Nebraska-Lincoln. Major Fields: Business Strategy and Operations Management

Master of Business Administration, December 1984, University of Nebraska-Lincoln

Bachelor of Science, May 1983, Nebraska Wesleyan University

ACCOMPLISHMENTS, INITIATIVES AND OUTCOMES

2014 – 2021: Dean of the College of Business at NMSU

- Developed strategies resulting in maximum value creation for diverse stakeholder groups while simultaneously creating value for the NMSU College of Business.
 - Spearhead the development and directed the Distance MBA program at NMSU. Worked with other Colleges to develop a university-wide entrepreneurship minor that benefits every college at NMSU.
- During the spring of 2018 the College of Business was re-accredited despite having three straight years of budget cuts.
- Served on six AACSB Accreditation teams and chaired one of the teams (four of the accreditation visits were under the 2020 standards).
 - Seven years of fundraising experience.

- In terms of fiscal management, during my seven plus years as Dean of the College of Business at NMSU we absorbed several major budget cuts and were one of the only units on campus where no one lost their job. During the budget cuts a budget was followed that still allowed for faculty development and the accomplishment of the college's goals. Care was also given to not overspend on items that did not directly lead to the accomplishment of the college's goals.
- Always treated students as the university's customers and made sure they had a high-quality product delivered to them.

1999 – 2014: Professor, Area Coordinator, Associate Dean at Texas Tech University

- Spearheaded and directed several executive style MBA programs at Texas Tech University that eventually generated over four million dollars of revenue per year for the university while providing a high-quality learning experience for our alumni and members of the business community. The MBA Program for Physicians and Dentists was ranked in the top 20 nationally.
- Oversaw and helped develop several joint MBA programs (i.e., JD-MBA Program, MD MBA Program, PharmD-MBA program) that simultaneously created value for the Rawls College of Business, Texas Tech's School of Law, Texas Tech's Medical School, and Texas Tech's Pharmacy School.
- Worked with several talented faculty members from the Rawls College of Business, Texas
 Tech's School of Law, Texas Tech's College of Engineering and Texas Tech's Health
 Sciences Center to spearhead the development of an Interdisciplinary Masters program in
 technological innovation and commercialization. The program was designed to complement
 the Master of Science in Business Administration degree program that focuses on
 commercialization.
- While area coordinator the average teaching evaluations of the entire of the Information Systems and Quantitative Sciences (ISQS) area greatly improved (the ISQS area moved from last place in the college to first place). This was largely due to course redesign and program redesign (i.e., both the undergraduate and masters level MIS programs were totally redesigned). The ISQS area also led the Rawls College of Business in research production (both in terms of quality and quantity of publications) during my last two years as area coordinator.
- Partnered with the business community to generate support for funded research projects that created value for both the Rawls College of Business and our business partners (for example, the relationship between our Institute for Internet Buyer Behavior and Best Buy resulted in several funded research projects).

PROFESSIONAL CERTIFICATIONS

Certified Valuation Analyst Certified Mediator

EDITORIAL RESPONSIBILITIES

Co-Editor, *Journal of Business Valuation and Economic Loss Analysis*, 2005- present.

PROFESSIONAL EXPERIENCE

August 2023 – Present Professor of Management Woody L. Hunt College of Business State University of Texas at El Paso

August 2021 – August 2023 Professor of Management College of Business New Mexico State University

July 2014 – August 2021 Dean, College of Business New Mexico State University

2013 - 2014 Professor, ISQS Area Rawls College of Business Texas Tech University

2009 - 2013

Director, Health Organization Management, PharmD/MBA, and MD/MBA Programs Rawls College of Business Texas Tech University

2007 - 2012

Associate Dean for MBA Programs and Executive Education Rawls College of Business Texas Tech University

2008 - 2012 Director, MBA Program for Working Professionals Rawls College of Business Texas Tech University

2006 - 2008 Co-Director, MBA Program for Attorneys Rawls College of Business Texas Tech University 2002 - 2011

Director, MBA Program for Physicians & Dentists Rawls College of Business Texas Tech University

2003 - 2007 Area Coordinator Area of Information Systems & Quantitative Sciences Rawls College of Business Texas Tech University

1999 - 2003 Professor, Management Area Director Management PhD program Rawls College of Business Texas Tech University

1998 - 1999 Professor, Management Department College of Business Florida State University

1993 - 1998 Associate Professor, Management Department College of Business Florida State University

Summers 1992, 1993, 1994, 1995, 1996, & 2000 Visiting Professor College of Business University of Nebraska-Lincoln

1988-1993 Assistant Professor Management Department College of Business Florida State University.

1984 -1988 Graduate Teaching and Research Assistant Management Department College of Business University of Nebraska-Lincoln.

HONORS AND AWARDS

Jerry S. Rawls Chair in Health Organization Management (HOM) and Operations Management (2011 – 2013). Named to the 2013 List of 100 Great Health Administration Professors and Leaders

Jerry S. Rawls Professorship in Operations Management (2004 - 2011).

University Award for Excellence in Teaching by a Faculty Member, 1997, Florida State University.

University Award for Excellence in Teaching by a Faculty Member, 1991, Florida State University. Appointed to the Florida State University President's council for teaching excellence.

College of Business Award for Excellence in Teaching by a Faculty Member, 1990, Florida State University.

Award for Excellence in Teaching by a Graduate Student, 198687, University of Nebraska Department of Management

COURSES TAUGHT

New Mexico State University (while serving as Dean):

Entrepreneurship Seminar
Business Creation and Valuation
Small Business Consulting
PhD Strategy Seminar
PhD HRM Seminar
Operations Management (MBA Course)
Leadership

Business Strategy (Undergraduate and MBA levels)

Texas Tech University:

Business Strategy (Undergraduate and MBA levels)
Operations Management
Leadership & Team Building
Project Management
Enterprise Risk Management
Introduction to Information Systems
Medical Group Management

Florida State University:

Business Strategy (Undergraduate and MBA levels) International Strategic Management Principles of Management PhD Strategy Seminar

REFEREED PUBLICATIONS

ENTREPRENEURSHIP & BUSINESS STRATEGY RESEARCH

Hoffman, James and Michaela Driver. 2022. "Entrepreneurial Miasma: Organizational Miasma as a Theoretical Lens for Increasing the odds of Venture Survival after the Founder Exits," <u>Journal of Business Venturing Insights</u>. 18.

Dictson, Derek, James Hoffman and James C. Wetherbe. 2021. "Entrepreneur Philanthropy: What is the Appropriate Donation for a Named Gift?" <u>Entrepreneur & Innovation Exchange</u>. April.

Subramanian, Iyer, Harikumar, Sankaran and James Hoffman. 2020. "The Relationship between Director Centrality and R&D Investment: High-Tech Firms and Non-High-Tech Firms," <u>Journal</u> of Managerial Issues. 32(2): 255-273.

Arroyo, Stevie and James Hoffman. 2020. "Monopoly' Game vs. the Real World: A Teaching Tool." <u>Entrepreneur & Innovation Exchange</u>. February.

Brigham, Keith, Ritch Sorenson, and James J. Hoffman. 2020. "Surprising Reasons Owners Exit Family Businesses." Entrepreneur & Innovation Exchange. January.

Hoffman, James, Bradley Ewing, and Mark Thompson. 2014. "How Much are Your Trade Secrets Worth? Here's how to Figure it Out," Entrepreneur & Innovation Exchange. September.

Cao, Qing, Jeff Baker, and James Hoffman. 2012. "The Role of the Competitive Environment in Studies of Strategic Alignment: A Meta-Analysis." <u>International Journal of Production Research</u>. 50(2): 567-580.

Payne, Tyge, and Hoffman, James J. 2012. "Using an Informing Strategy to Manage Moral Legitimacy in Health Care Organizations." <u>International Journal of Society Systems Science</u>. 4(3): 210-221.

Hoffman, James J., Ewing, Bradley T., and Hoffman, Jayne G. 2009. "Medical Practice Valuation: A Strategic Choice and Environmental Determinism Model. <u>Health Care</u> Management Review. 34(4): 355-363.

Westfall, Peter, James J. Hoffman, and Jun Xia. 2007. "Joint Analysis of Multiple Categorical Dependent Variables in Organizational Research." <u>Organizational Research Methods</u>, 10(4), 673-688.

Hoffman, J., Hoelscher, M., & Sorenson, R. 2006. "Achieving Sustained Competitive Advantage: A Family Capital Theory," <u>Family Business Review</u>, 24, 2, 137-146.

Brockmann, Erich N., James J. Hoffman., and, David D. Dawley. 2006. "A Contingency Theory of CEO Successor Choice and Post-Bankruptcy Performance." <u>Journal of Managerial</u> Issues. 18(2): 213-231.

Hoelscher, Mark, Hoffman, James J., and David Dawley. 2005. "Towards A Social Capital Theory of Competitive Advantage in Medical Groups," <u>Health Care Management Review</u>, 30(2): 103-109.

Brockmann, Erich, James J. Hoffman, David D. Dawley. 2004. "The Impact of CEO Duality and Prestige on a Bankrupt Organization," <u>Journal of Managerial Issues</u>, 16(2): 178-196.

Dawley, David D., James J. Hoffman, and Alfred R. Smith. 2004. "Leader Succession: Does Gender Matter," <u>Leadership & Organization Development Journal</u>, 25(8): 678-690.

Dixon, Rolf, Kimberly B. Boal, and James J. Hoffman. 2003. "All Hail the Benefits of Intertia: The Case of Smooth versus Rugged Landscapes," <u>Academy of Strategic Management Journal</u>, 2: 1-22.

Dawley, David D, and James J. Hoffman. 2003. "Do Size and Diversification Type Matter? An Examination of Post-Bankruptcy Outcomes," <u>Journal of Managerial Issues</u>, 15(4): 413-429.

Dawley, David, James J. Hoffman, and Bruce Lamont. 2002. "Choice Situation, Refocusing, and Post-Bankruptcy Performance," <u>Journal of Management</u>, 28(5): 695-717.

Dawley, D., James J. Hoffman, and Mark Hoelscher. 2002. "A Strategic Change/Organizational Ecology Based Theory of Post-Bankruptcy Performance in Healthcare Firms" Advances in Healthcare Management. Volume 3. 297-316.

Hoffman, James J., Kimberly Boal, and David Robinson. 2002. "Valued Stakeholders or Unwanted Stepchildren: A Stepfamily Theory Regarding Physician Group Acquisition, Retention, or Divestiture," Health Care Management Review.

Payne, G. Tyge, Timothy W. Nix, James Hoffman and John D. Blair. 2002. "An Integrated Doctoral Education Model for Developing Researchers in Health Care Strategic Management," Journal of Healthcare Administration Education.

Forte, Monique, James J. Hoffman, Bruce Lamont, and Erich Brockmann. 2000. "Form and Environment: An Analysis of Organizational Responses to Environmental Change," <u>Strategic Management Journal</u>, 21: 753-773.

Hoffman, James J., Robert Williams, Bruce T. Lamont, and Scott Geiger. 2000. "The Effect of Managerial Tenure on Organizations' Performance Recovery Time Following Adoption of the M-form Structure in Different Types of Diversified Firms," <u>Journal of Business Research</u>, 50(3): 287-296.

Irwin, John G., James J, Hoffman, and Bruce Lamont. 1998. "The Effect of Technological Adoption on Organizational Performance: Organization Size and Environmental Munificence as Moderators," International Journal of Organizational Analysis, 6: 50-64.

Irwin, John G., James J. Hoffman, and Bruce T. Lamont. 1998. "The Effect of Adoption of Technological Innovations on Hospital Financial Performance: A Resource-Based View," <u>Journal of Engineering and Technology Management</u>, 15: 25-54.

Williams, Robert, Keith Absher, and James J. Hoffman. 1997. "Gender positioning of discount stores: Key considerations in appealing to the baby busters' generation," <u>Journal of Product and Brand Management</u>, 6: 325-335.

Hoffman, James J., John G. Irwin, and Lester A. Digman. 1996. "Technological Adoption in Dynamic Environments: The Case of Not-For-Profit versus For-Profit Hospitals," Journal of Managerial Issues, 8: 497-507.

Williams, Robert, James J. Hoffman, and Bruce T. Lamont. 1995. "The Effect of Top Management Team Characteristics on M-Form Implementation Speed: A Learning Theory Perspective," Journal of Managerial Issues, 7: 466-480.

Marlin, Dan, Bruce T. Lamont, and James J. Hoffman. 1994. "Choice Situation, Strategy, and Performance: A Reexamination and Extension," <u>Strategic Management Journal</u>, 15: 229-239.

Hoffman, James J., Nancy Carter and John B. Cullen. 1994. "The Effect of Lag-Structure Identification When Testing for Fit," <u>Organization Studies</u>, 15: 829-848.

Marlin, Dan, James J. Hoffman, and Bruce T. Lamont. 1994. "Porter's Generic Strategies, Dynamic Environments, and Performance: A Profile Deviation Fit," <u>International Journal of Organizational Analysis</u>, 2: 155-175.

Lamont, Bruce T., Robert J. Williams, and James J. Hoffman. 1994. "Performance Deterioration during M-Form Reorganization and Recovery Time: The Effects of Strategy and Implementation Speed," <u>Academy of Management Journal</u>, 37: 153-166.

Carter, Nancy B., James J. Hoffman, and John B. Cullen. 1994. "The Effects of a Computer Technology and Decision Making Structure on Organizational Performance: A Dual-core Model Approach," <u>Journal of High Technology Management Research</u>, 5: 59-76.

Lamont, Bruce T., Dan Marlin and, James J. Hoffman. 1993. "Porter's Generic Strategies, Discontinuous Environments, and Performance: A Longitudinal Study of Changing Strategies in the Hospital Industry," <u>Health Services Research</u>, 28: 623-640.

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Fornaciari, Charles, Bruce T. Lamont, Ben Mason, and James J. Hoffman. 1993. "Incremental and Revolutionary Strategic Change: An Empirical Test of Common Premises," <u>The</u> International Journal of Organization Analysis, 1: 273-290.

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OPERATONS MANAGEMENT, OPERATIONS RESEARCH, AND INFORMATION TECHNOLOGY RESEARCH

Gu, Vicky, Hoffman, James J., Qing Cao, and Marc Schniederjans. 2015. "How Operational Capabilities Mediate the Relationship between Environmental Pressures and Information Technology Project Performance," <u>Journal of Information Technology Management.</u> 26(2): 1-19.

Gu, Vicky, Hoffman, James J., Qing Cao, and Marc Schniederjans. 2014. "The Effects of Organizational Culture and Environmental Pressure on IT Project Performance: A Moderation Perspective," <u>International Journal of Project Management</u>. 32(7): 1170-1181.

Cao, Qing, and James J. Hoffman. 2011. "A Case Study Approach for Developing a Project Performance Evaluation System." <u>International Journal of Project Management</u>. 29: 155-164.

Cao, Qing, and James J. Hoffman. 2011. "Alignment of Virtual Enterprise, Information Technology, and Performance: An Empirical Study." <u>International Journal of Production Research</u>. 49(4): 1127-1149.

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Burns, James R., Don G. Jung, and James J. Hoffman. 2009. "Capturing and Comprehending the Behavioral/Dynamical Interactions within an ERP Implementation," <u>Journal of End User Computing.</u> 21(2): 67-90.

Schniederjans, Marc J., Michele L. Pantoya, James J. Hoffman, and Darrin L. Willauer., 2009. "A Multi-objective Modeling Approach for Energetic Material Evaluation Decisions," <u>European</u> Journal of Operational Research. 194(3): 629-636.

Mark F. Thouin, James J. Hoffman, and Eric W. Ford. 2008. "The Effect of Information Technology (IT) Investment on Firm-Level Performance in the Healthcare Industry." <u>Health Care Management Review</u>. 33(1): 60-68.

Gudigantala, Naveen and James J. Hoffman. 2008. "An Active Learning Approach to Teaching an Undergraduate Systems Analysis Course," <u>International Journal of Information and Operations Management Education</u>, 2(4): 358-377

Flamm, Phillip, James J. Hoffman, Francisco Delgadillo, and Bradley Ewing. 2008. "A Hybrid Approach for Teaching Introduction to Operations Management." <u>International Journal of Information and Operations Management Education</u>, 2(3): 255-274.

Walden, Eric, and James J. Hoffman. 2007. "Organizational Form, Incentives and the Management of Information Technology: Opening the Black Box of Outsourcing." <u>Computers and Operations Research.</u> 34(12): 3575-3591.

Delgadillo, Francisco, Ron Bremer, and James J. Hoffman. 2007. "A Destructive Sampling Method Designed for Outsourcing Situations Involving High Quality Production Processes." Quality and Quantity, 41 (3), 513-529.

Hoffman, James J., Eric A. Walden, Francisco Delgadillo, and Ronald Bremer. 2006. "<u>A Goal Programming Model For Evaluating Outsourcing Partners On A Global Scale</u>, in Marc J. Schniederjans, Ashlyn M. Schniederjans, and Dara G. Schniederjans eds., Outsourcing Management Information Systems.

Sherif, Karma, James J. Hoffman, and Bob Thomas. 2006. "Can Technology Build Organizational Social Capital? The Case of a Global IT Consulting Firm. <u>Information & Management</u>. 43 (7): 795-804.

Briggs, Anthony, Eric A. Walden, and James J. Hoffman. 2006. "The Case For Centralized IT Contract Management: A Four Force Model, in Marc J. Schniederjans, Ashlyn M. Schniederjans, and Dara G. Schniederjans eds., Outsourcing Management Information Systems.

Hoffman, James J., Eric A. Walden, and Mark L. Hoelscher. 2006. "<u>Outsourcing Information Technology: The Role Of Social Capital</u>, in Marc J. Schniederjans, Ashlyn M. Schniederjans, and Dara G. Schniederjans eds., Outsourcing Management Information Systems.

Hoffman, James J., Karma Sherif, & Mark Hoelscher. 2005. "Social Capital, Knowledge Management, and Sustained Superior Performance," <u>Journal of Knowledge Management</u>, 9(3): 93-100.

Hoffman, James J., Marc J. Schniederjans, & Terrence Sebora. 2004."A Multi-Objective Approach to CEO Selection," <u>Information Systems & Operational Research Journal</u>, 42(4): 237-255.

Irwin, John, James J. Hoffman, Marc Schniederjans, & David Dawley. 1999. "Goal Programming and International Expansion in the Hospital Industry," <u>Journal of Managerial Issues</u>, 11:259-279.

Schniederjans, Marc J. and James J. Hoffman. 1999. "Downsizing Production/Operations with Multiple Objective Programming," <u>International Journal of Operations and Production</u> Management, Vol. 19, Number 1.

Hoffman, James J. 1997. "A Two Stage Model for the Introduction of Products into International Markets," Journal of Global Marketing, 11: 65-86.

Hoffman, James J., Marc J. Schniederjans, and Leisa Flynn. 1996. "Test Market City Evaluation: A Goal Programming Approach," <u>Journal of Product and Brand Management</u>, 5: 24-33.

Schniederjans, Marc J., James J. Hoffman, and G. Stacy Sirmans. 1995. "Using Goal Programming and the Analytic Hierarchy Process in House Selection," <u>Journal of Real Estate Finance and Economics</u>, 11, 167-176.

Hoffman, James J. and Marc J. Schniederjans. 1994. "An International Facility Location Model for Expansion into Eastern Europe: The Case of the Brewing Industry," <u>International Journal of Operations and Production Management</u>, 14 (4): 79-96.

Schniederjans, Marc J., and James J. Hoffman. 1992. "Multinational Acquisition Analysis: A Zero One Goal Programming Model," <u>European Journal of Operational Research</u>, 62: 175-185.

Hoffman, James J., G. Stacy Sirmans, and Marc J. Schniederjans. 1992. "A Strategic Investment Model for Commercial Property Evaluation," Real Estate Finance, 19: 70-74.

Hoffman, James J., G. Stacy Sirmans, and Marc J. Schniederjans. 1991. "A Strategic Value Model for International Property Appraisal," <u>The Journal of Appraisal and Economics</u>, 5: 15-21. Hoffman, James J., Marc J. Schniederjans, and G. Stacy Sirmans. 1990. "A MultiCriteria Model for Corporate Property Evaluation," The Journal of Real Estate Research, 5: 285-300.

Hoffman, James J. and Marc J. Schniederjans. 1990. "An International Strategic Management/Goal Programming Model for Structuring Global Expansion Decisions in the Hospitality Industry: The Case of Eastern Europe," <u>International Journal of Hospitality Management</u>, 9: 175-190.

BUSINESS ETHICS RESEARCH

Driver, Michaela and James Hoffman. 2022. "Teaching Innovations in Principle-Based Ethics Education," Teaching Ethics, 22(2): 193-200.

Arroyo, Stevie and James Hoffman. 2020. "Hasbro's Monopoly: The use of a Board Game to Create a Discussion of Business Ethics," <u>Teaching Ethics</u>, 19(2): 129-136.

Blaugrund, Erin and James Hoffman. 2019 "Spreading the Word: One College's Multifaceted Initiative to Teaching Ethics." Teaching Ethics, 19(1): 53-62.

Robertson, Chris, William Crittenden, Michael K. Brady, and James J. Hoffman. 2002. "Situational Ethics Across Borders: A Multicultural Examination," <u>Journal of Business Ethics</u>, 38(4): 327-338.

Robertson, Chris, Michael K. Brady and James J. Hoffman. 2001. "Moral and Marketing Differences between the United States and Ecuador," <u>International Journal of Organization</u> Theory and Behavior, 4(1): 75-90.

Robertson, Chris and James J. Hoffman. 2000. "How Different are We? An Investigation of Asian Values in the United States," <u>Journal of Managerial Issues</u>, 12(1): 34-47.

Robertson, Christopher, James J. Hoffman, and Pol Herrmann. 1999. "An Empirical Test of Ethical Perceptions of Managers: The United States versus Ecuador," <u>Management International</u> Review, 39: 55-69.

Hoffman, James J. 1998. "Evaluating International Ethical Climates: A Goal Programming Model," Journal of Business Ethics, 17: 1861-1869.

Hoffman, James J. 1998. "Are Women Really more Ethical than Men? A Situational Dynamics Investigation," <u>Journal of Managerial Issues</u>, 10: 60-73.

Hoffman, James J., Grantham Couch, and Bruce T. Lamont. 1998. "The Effect of Firm Profit versus Personal Economic Well Being on the Level of Ethical Responses Given by Managers," <u>Journal of Business Ethics</u>, 17: 239-244.

OTHER RESEARCH

Ewing, Bradley T.; James J. Hoffman, and Mark A. Thompson. 2007. "Macroeconomic Activity and the Compensation of Health Care Workers," <u>Journal of Business Valuation and Economic Loss Analysis: Vol. 2 (2).</u>

Westney, Paul, and James J. Hoffman. 2004. "The International Threat of Biological Weapons: Legal and Regulatory Perspectives," <u>Advances in Healthcare Management</u>. Volume 4: 25-49.

Goldsmith, Elizabeth B., James J. Hoffman, and Charles Hofacker. 1993. "Insights into the Longterm Effects of Parents' Careers on Reported Parent/Offspring Closeness," <u>Journal of Employment Counseling</u>, 30: 50-54.

Hoffman, James J., Charles Hofacker, and Elizabeth B. Goldsmith. 1992. "An Examination of How Closeness Affects Parental Influence on College Students' Career Choices," <u>Journal of Career Development</u>, 19: 65-73.

Hoffman, James J., Elizabeth B. Goldsmith, and Charles Hofacker. 1992. "The Influence of Parents on Female Business Students' Salary and Work Hour Expectations," <u>The Journal of Employment Counseling</u>, 29: 79-83.

DISSERTATION COMMITTEES

Grantham Couch (Management)	Defended (1991)
*Robert Williams (Management)	Defended (1993)
*Richard Lheureux (Management)	Defended (1994)
*John Irwin (Management)	Defended (1994)
Monique Forte (Management)	Defended (1994)
Dan Marlin (Management)	Defended (1994)
Robin Greenwood (Management)	Defended (1995)
Charles Fornaciari (Management)	Defended (1996)
Ben Mason (Management)	Defended (1996)
*Chris Robertson (Management)	Defended (1997)
*Erich Brockmann (Management)	Defended (1997)
*Scott Geiger (Management)	Defended (1998)
*Alfred Smith (Management)	Defended (1998)
*David Dawley (Management)	Defended (1999)
Tyge Payne (Management)	Defended (2001)
*Mark Hoelscher (Management)	Defended (2002)
Patrick Schultz (Management)	Defended (2002)
*Mark Thouin (ISQS)	Defended (2007)
Vidhya Mellarkod (ISQS)	Defended (2008)
Naveen Gudigantala (ISQS)	Defended (2008)
Jeff Baker (ISQS)	Defended (2008)
Vicky Gu (ISQS)	Defended (2013)
*Ali Mchiri (Management)	Anticipated Defense April 2023

REFERENCES

*Committees chaired

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^{*}Please note I have been colleagues with all the individuals above during my academic career